

The City Council of the City of Titusville, Florida met in regular session in the Council Chamber of City Hall, 555 South Washington Avenue, on Tuesday, October 28, 2025. Mayor Connors called the City Council meeting to order at 5:30 p.m. Present were Mayor Andrew Connors, Vice-Mayor Herman A. Cole, Jr., Col USAF Retired, and City Council Members Jo Lynn Nelson, Megan Moscoso, and Dr. Sarah Stoeckel. Also present were City Manager Thomas Abbate, City Attorney Andriene Treasure, and City Clerk Wanda Wells.

Pre-recorded procedures for public comment, participation, and orderly conduct were played for all individuals that were in attendance or watching the meeting. Mayor Connors requested a moment of silence. He then led those present in the *Pledge of Allegiance to the Flag*.

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SPECIAL RECOGNITIONS & PRESENTATIONS

Employees of the Month - October 2025 - No action was requested. Fire & Emergency Services Department Lieutenant Roman Lane recognized Firefighter Lucas LaMothe as the City's Employee of the Month for October 2025. He highlighted the nomination and together, Lieutenant Lane, Fire Chief John Hustoles, and Mayor Connors presented Mr. LaMothe with a plaque and gift.

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PFMAM, LLC City Investment Portfolio Presentation - Fiscal Year (FY) 2025 - No action was requested. City Manager Abbate introduced the item. Background information was also provided in the Council agenda packet.

PFMAM, LLC (PFM Asset Management) Representative Leslie Weaber gave a presentation for Fiscal Year 2025 and market update, account summary, and portfolio review for the City of Titusville. A copy of the presentation was also provided in the Council agenda packet.

Mayor Connors and Ms. Weaber discussed his questions on the current federal government shutdown and whether any undesirable impacts on the City's investment portfolio were anticipated, long term investment strategies typically outperformed short term market scenarios, approximate earnings and interest each quarter, the pattern of when revenues were received by the City and when or if money from investments might be withdrawn to cover any operational needs (this was not the norm), the City's operating budget(s) was the source to cover costs for projects, a fund that was sold with a net gain in earnings, all securities in the City's portfolio were liquid or could be liquidated easily if their monetary value was needed by the City, etc.

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Economic Development Strategic Plan Findings and Implementation Plan - No action was requested. East Central Florida Regional Planning Council Representative Luis Nieves-Ruiz, FAICP gave a presentation on the *Economic Development Strategic Plan Findings and Implementation Plan*. A copy of the presentation was provided in the Council agenda packet.

Member Stoeckel and Mr. Ruiz discussed the following:

- The strategic plan of the East Central Florida Regional Planning Council Economic Development Plan did not have a future goal achievement deadline, due to the rationale that financial and other resources were constrained for many communities. There was no specific timeline to achieve all the goals. Important goals took time
- Timeline and benchmarks to monitor and track progress
- The Business Education Taskforce and having such advisory boards be part of these processes and big goals (Member Stoeckel referenced her professional experience and affiliation with the University of Central Florida in this area and related to similar regional planning of such goals)
- Analysis of the City's commercial and industrial areas, corridor-by-corridor, formulas using percentages of available land and other items
- Forecasting future demands of different industries
- Wetlands and wetland delineation studies of land in areas where economic development may be evaluated
- Residential development was not anticipated to cause a future economic boost for the City
- Prioritizing or ordering future activities and analysis
- Grant funding provided for completing assessments and studies
- Developing a methodology of how to view or utilize corridors, older corridors and a desire to see business thrive within older sections of the City
- Other communities' unique features

Member Moscoso and Mr. Ruiz discussed the following:

- The importance of benchmarks and monitoring the progress of an economic development strategic plan
- Holding a workshop (a special City Council meeting) to break down and discuss each of the components of the plan one-by-one, to which Mayor Connors advised there was a special City Council meeting scheduled for November 13, 2025 to discuss Economic Development
- Keeping these matters visible to Council and staff at all times, not just delegating the entire responsibility to staff
- Collaborating with various community agencies on economic development goals
- Member Moscoso suggested Council Members might take-on individual assignments to monitor or champion the various goals in an economic development strategic plan

Vice-Mayor Cole and Mr. Ruiz discussed the following:

- Agreement with Member Moscoso on the importance of the economic development strategic plan
- Conducting a professional environmental or climate change vulnerability analysis and receiving recommendations---a subject separate from the present discussion on an economic development strategic plan
- Focus on corridors and economic investment for the future well-being of the community, such as infrastructure improvements, etc.
- Whether a ratio of residential to commercial or industrial areas (analysis) caused some industries to not come to Titusville
- An indication that Titusville had more residential than it did jobs, which also took into account property owners that lived elsewhere, but came to Titusville on weekends to enjoy the Indian River Lagoon, etc.
- Anecdotal (only) feedback and analysis on some of these matters and items that were being discussed
- A brief story representing activity where an engineer at Blue Origin and his or her family bought an older Titusville home and were fixing-it-up to live and work in Titusville
- Other communities in similar circumstances felt as if their city's (none named specifically) economic development plans and goals were not immediately moving forward
- Studies and comparisons to Cocoa and Palm Bay
- Communities with new residential development typically experienced economic growth benefits; however, it was important to track meta-analysis on the number of residential units in a City
- Too much residential reduced the possibility of other uses being located in the City, if this was a focus or concern (a.k.a. *residential intrusion*)
- Each community had a different set of problems
- Titusville had many great assets, and it needed to believe in them to create or manifest the desired economic development goals

Member Nelson and Mr. Ruiz discussed the following:

- The Economic Development Commission (EDC) of Florida's Space Coast was working on workforce development goals and partnering with businesses and educational providers to provide certifications and professional training to low-income areas
- Per Mr. Ruiz, the aforementioned approach may also require providing programs to first build the self-esteem of some individuals living in low-income areas to prepare them for job training and certification programs
- The indication was some individuals may first have to overcome social or social-economic beliefs or social shaping ideas on their abilities or status, etc. These programs were not typically led by governments, but instead led by local non-profits and churches, etc.

Mayor Connors and Mr. Ruiz briefly discussed the Mayor's prior discussions with Mr. Ruiz and others from East Central Florida Regional Planning Council on a business incubator program with University of Central Florida (UCF). Mayor Connors also thanked Mr. Ruiz for his presentation.

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PETITIONS AND REQUESTS FROM THE PUBLIC PRESENT

Stan Johnston distributed information. He commented on his concerns on the East Central Florida Regional Planning Council (ECFRP), City staff, a 2019 Titusville Resiliency Report, to which he felt the Report was false, fraudulent, and to which he felt the City paid to have prepared. Mr. Johnston advised that he attended all the workshops that discussed and contributed to developing the 2019 Resiliency Report. He felt the report had problems as it concerned drainage, missing information that had been discussed at the workshops about stormwater, staff subsequently being disciplined, his making a formal complaint regarding staff, complaints being dismissed, his opinion the ECFRP was dishonest, etc.

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With no further business to discuss, the meeting adjourned at 6:35 p.m.

Andrew Connors, Mayor

ATTEST:

Wanda F. Wells, City Clerk